

# Knysna Municipality



## Annexure 7

### Draft Service Delivery and Budget Implementation Plan (SDBIP) 2013/2014



**KNYSNA**  
Municipality  
Munisipaliteit  
uMasipala

### Medium Term Revenue and Expenditure Framework (MTREF)

Where people and nature prosper





## Municipal Strategic Objectives (IDP)

-SFA#	Strategic Focus Area / National Key Performance Area	SO#	Strategic Objective	PR#	Priority
SFA1	Basic Service Delivery	SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	PR1	Sanitation
				PR2	Electricity
				PR3	Streets and storm water management
				PR4	Water supply
				PR5	Disaster management
				PR6	Housing development
		SO2	To ensure ecological integrity through sustainable practices of municipal governance	PR7	Environmental and Waste management
SFA2	Local Economic Development	SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	PR8	Decent employment and job creation
				PR9	Rural Development
		SO4	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	PR10	Education, youth and development, vulnerable groups
				PR11	Health and HIV/Aids
SFA3	Municipal Financial Viability and Transformation	SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	PR12	Sound Financial Planning
SFA4	Municipal Transformation and Organisational Development			PR13	Institutional capacity building
		SO6	To develop progressive strategies to optimise the use of available human resources	PR14	Skills development and Education
SFA5	Good Governance and Public Participation	SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	PR15	Ward committees and communication
				PR16	Responsive, accountable, effective and efficient municipal system

## DRAFT Top Level SDBIP/Institutional Scorecard Performance Indicators 2013/2014

SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2014 2015	2015 2016	2016 2017
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	1	Sanitation	Achieve Green Drop compliance for all WWTW in Knysna	The Department of Water Affairs (DWA) has introduced a Green Drop certification programme for Waste Water Treatment Works (WWTWs). The Green Drop initiative has been implemented by DWA to ensure the progressive improvement of waste water treatment operations, so as to minimise the negative impact on the environment.	0 [zero] (Number)	0 [zero] (Number)	-	-	-	-	N	1	6	6
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	2	Electricity	The number of single residential properties with access to basic level of electricity.	The indicator reflects the number of residential properties connected to the municipal electrical infrastructure network for both credit and prepaid metering.	18 000 [eighteen thousand] (Number)	18 250 [eighteen thousand two hundred and fifty] (Number)	-	-	-	18 250	Y	18 500	18 750	19 000
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	2	Electricity	Maintain an Electrical Master / Maintenance Plan	To maintain all municipal electricity assets to extend the lifespan of assets and annually review the infrastructure maintenance plan and maintain assets within available budget	New Top Level Performance Indicator	0 [zero] (Number)	-	-	-	-	Y	-	1	1
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	3	Streets and storm water management	Develop a Storm Water Master Plan	Develop a five year master Storm Water Master Plan to manage storm water networks in Knysna Municipality. The Storm Water Master Plan will be approved by Council every five years with 2016/2017 being the first year and will be reviewed annually.	New Top Level Performance Indicator	0 [zero] (Number)	-	-	-	-	Y	-	-	1
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	3	Streets and storm water management	Submit the updated pavement management system to Council every three years	The Pavement Management System (PMS) is a report on the condition of Knysna's roads as a result of an inspection on site. The system contains the results of the inspection, proposes required remedial actions and lists these in priority and provides cost estimates.  The PMS gives input in to the annual and long term budget as well as tracks the back logs. It displays the information visually and groups the output in towns as well as suburbs.	1 [one] (Number)	0 [zero] (Number)	-	-	-	-	Y	-	1	-
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	3	Streets and storm water management	Participate in the development of an Integrated Transport Plan	The five year Integrated Transport Plan for the Eden District was adopted in 2010 and incorporates a component focussing on Knysna Municipality and is reviewed on a annual basis. The municipality actively participates in the continuous evolvement and implementation of this plan.	New Top Level Performance Indicator	1 [one] (Number)	-	-	-	1	Y	1	1	1

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SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2014 2015	2015 2016	2016 2017
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	4	Water supply	Development and approval of a Water and Sewer Master Plan	The Water and Sewer Master Plan is approved by Council every five years (2010 current approval) and reviewed annually. The plan assists the municipality to fulfil its obligation to ensure to ensure sustainable access to clean and affordable water to all citizens in its area of jurisdiction. The WSDP must also incorporate Water & Sewer Master Plans.	<i>New Top Level Performance Indicator</i>	1 [one] (Number)	-	-	-	1	Y	1	1	1
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	4	Water supply	Produce class 0 quality drinking water	Percentage of test that comply to with SANS (South African National Standard) 241 standards  "SANS 241 specifies the quality of acceptable drinking water, defined in terms of microbiological, physical, aesthetic and chemical determinants, at the point of delivery." - ISBN 978-0-626-26115-3  This indicator measures the total of percentage achieved by all water treatment works in the Greater Knysna area.	90 [ninety] (Percentage)	90 [ninety] (Percentage)	90	90	90	90	Y	90	90	90
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	4	Water supply	Limit water unaccounted for by maintaining a loss percentage of less than 27%	This indicator measures unaccounted for water which represents the difference between "net production" (the volume of water delivered into the water network) and "consumption" (the volume of water that can be accounted for by legitimate consumption including the indigent consumption.)  The reason for the high target due the shortfall of funds for infrastructure refurbishment.	27 [twenty seven] (Percentage)	27[twenty seven] (Percentage)	-	-	-	27	Y	27	27	27
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	4	Water supply	The number of single residential properties with access to basic level of water.	The indicator reflects the number of residential properties connected to the municipal water infrastructure network for credit meters	10 560 [nine thousand five hundred and sixty] (Number)	10 660 [ten thousand six hundred and sixty] (Number)	-	-	-	10 660	Y	10 760	10 860	10 960

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SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	5	Disaster management	Annually review and submission of the Disaster Management Plan to Council	<p>The purpose of the Disaster Management Plan (DMP) is to enhance the capacity of the Municipality to prevent and to deal with disaster and to avoid developments which are subject to high risk of disaster.</p> <p>The DMP is seen as the information guide to the relevant role players. It advises the role players how to lead in case of a disaster to prevent or at least mitigate negative effects on the Greater Knysna.</p> <p>The DMP will be the basis to establish procedures which will assure maximum and efficient utilisation of all resources in and around the Greater Knysna area to minimize the loss of life and/or injury.</p> <p>With a comprehensive DMP, Knysna Municipality will be better prepared to support the local communities in dealing with disasters and to speed up the recovery process. It is crucial to have effective and efficient disaster risk management in order to save lives, prevent escalation of emergencies and incidents and relieve suffering.</p>	1 [one] (Number)	1 [one] (Number)	-	-	1	-	Y	1	1	1

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SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2014 2015	2015 2016	2016 2017
SO1	To promote access for all citizens to equitable, appropriate and sustainable infrastructure and services within a safe environment	6	Housing development	Provide 300 housing opportunities to informal housing dwellers	<p>A housing opportunity is access to* and/or delivery of one of the following housing products:</p> <p>(A) subsidy housing (BNG), which provides a minimum 40 m<sup>2</sup> house;</p> <p>(B) incremental housing, which provides a serviced site with or without tenure;</p> <p>(C) rental housing, which is new community residential units, upgrading and redevelopment of existing rental units;</p> <p>(D) People's Housing Process, i.e. beneficiaries who maximise their housing subsidy by building or organising the building of their homes themselves;</p> <p>(E) land restitution including land approved by Council or court decisions transferred to valid claimants;</p> <p>(F) social housing, namely new rental units delivered by the municipalities social housing partners; or</p> <p>(G) gap housing, which is a serviced plot, a completed unit for sale or affordable units for sale.</p> <p>* "Access to" means the same as contemplated in section 26(1) of the Constitution of the Republic of South Africa, 1996, namely "Everyone has the right to have access to adequate housing".</p> <p>An approved beneficiary is the person who has been approved for a housing grant by the Provincial Department of Human Settlements, in terms of the Housing Act. The approved occupier is the person with whom the Municipality has entered into a sales agreement in order to purchase the property.</p>	400 [four hundred] (Number)	300 [three hundred] (Number)	75	75	75	75	Y	300	300	300



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SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi-Year	2014 2015	2015 2016	2016 2017
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	Comply to standard set by DWA for waste water treatment	The Department of Water Affairs (DWA) has set special standards for waste water effluent that seeks to measure and maintain the quality of the effluent in order prevent pollution of the environment.  The higher standards instigated the Waste Water Treatment Works (WWTW) upgraded.	12 [twelve] (Number)	12 [twelve] (Number)	3	3	3	3	Y	12	12	12
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	The number of single residential properties with access to basic level of sanitation.	The indicator reflects the number of residential properties connected to the municipal waste water (sanitation/sewerage) network irrespective of the number of water closets (toilets).	10 440 [ten thousand four hundred and forty] (Number)	10 450 [ten thousand four hundred and fifty] (Number)	-	-	-	10 450	Y	10 460	10 470	10 480
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	The number of single residential properties with access to basic level of solid waste removal.	This indicator reflects the number of single residential properties receiving a weekly door to door refuse removal service this excludes vacant residential properties.	13 240 [thirteen thousand two hundred and forty] (Number)	13 250 [thirteen thousand two hundred and forty] (Number)	-	-	-	13 250	Y	13 260	13 270	13 280
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	Establishment of a Sports Forum	Establish a functional sport forum/s with representation by all the various sport codes represented in Knysna.	New Top Level Performance Indicator	1 [one] (Number)	-	-	-	1	N	-	-	-
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	Review the Integrated Waste Management Plan - IWMP	The Integrated Waste Management Plan - IWMP is a requirement by legislation. It is an integrated waste management system and process aimed at waste minimisation, managing the impact of waste on the receiving environment over the entire waste circle which includes waste generation, storage, collection, transportation, treatment and disposal of waste. Its aim is to move away from fragmented and uncoordinated waste management towards an integrated system.	0 [zero] (Number)	0 [zero] (Number)	-	-	-	-	Y	-	-	1
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	Participate in the development of an Integrated Coastal Management Strategy	Develop Integrated Coastal Management Strategy in collaboration with Eden District Municipality	New Top Level Performance Indicator	1 [one] (Number)	-	-	-	1	N	-	-	-
SO2	To ensure ecological integrity through sustainable practices of municipal governance	7	Environmental and Waste management	Explore alternative energy sources	Investigate alternative energy supply opportunities for electricity and submit report to Council.	New Top Level Performance Indicator	0 [zero] (Number)	-	-	-	-	N	-	1	-



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SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	8	Decent employment and job creation	Report on Council Property Utilisation	Assess all Council property holdings for investment and/or development purposes and submit report to Council	<i>New Top Level Performance Indicator</i>	1 [one] (Number)	-	-	-	1	N	-	-	-
SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	8	Decent employment and job creation	Number of Expanded Public Works Programme (EPWP) job opportunities created	This indicator measures the number of work opportunities created through the Expanded Public Works Programme (EPWP). An EPWP work opportunity is paid work created for an individual on an EPWP project for any period of time, within the employment conditions of the Code of Good Practice for Special Public Works Programmes.	500 [five hundred] (Number)	550 [five hundred and fifty] (Number)	137	137	138	138	Y	600	650	700
SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	8	Decent employment and job creation	Develop a Place Marketing Strategy	To facilitate the implementation of a marketing and investment plan - Provide sufficient serviced sites for commerce and industry and revisit policies to include incentives in order to promote investments	<i>New Top Level Performance Indicator</i>	1 [one] (Number)	-	-	1	-	N	-	-	-
SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	8	Decent employment and job creation	Participation in Land Use and Spatial Planning legislation development	Participate in provincial and national Land Use and spatial plan legislation development meetings	<i>New Top Level Performance Indicator</i>	4 [four] (Number)	1	1	1	1	N	-	-	-
SO3	To create an enabling environment for economic growth that attracts investors, encourages innovation and facilitate pro-poor interventions	9	Rural Development	Formulation of draft development plans for Rheenendal and Karatara	Rheenendal and Karatara rural wards have been identified and activated as Comprehensive Rural Development Wards as part of Department of Rural Development's CRDP initiative. The purpose of the programme is to harness all resources from various sources to provide key interventions to enable economic development within these rural settlements.	1 [one] (Number)	2 [two] (Number)	-	1	-	1	Y	-	-	-

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SO4	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	10	Education, youth and development, vulnerable groups	Number of Expanded Public Works Programme (EPWP) job opportunities created	Number of Expanded Public Works Programme (EPWP) job opportunities created for youth and woman.	400 [four hundred] (Number)	420 [four hundred and twenty] (Number)	105	105	105	105	Y	430	440	450
SO4	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	10	Education, youth and development, vulnerable groups	Appointment of Interns to the Youth Advisory Centres	<p>Appointments of youth advisory interns to fulfil the following functions:</p> <ul style="list-style-type: none"> <li>Assist in implementing programmes provided by the Youth Desk Market the Youth Desk in all areas of the community</li> <li>Provide information on all products and services for the Youth</li> <li>Mobilize young people to actively participate in youth development activities in the community</li> <li>Assist with planning, Organizing and co-ordination of various events</li> <li>Create working relations with other youth organisations and structures, NGO's and faith based organisations.</li> <li>Assist clients with basic computer skills, Entrepreneurship development and job preparation (CV writing and interview skills)</li> </ul>	New Top Level Performance Indicator	4 [four] (Number)	-	4	-	-	N	-	-	-
SO4	To facilitate real opportunities for youth, women, and disabled and appropriate care for the aged.	11	Health and HIV/Aids	Implementation of the HIV/Aids and TB strategy	HIV/Aids and TB strategy to be implemented effectively and embarking on a comprehensive awareness campaign in partnership with Eden and the Departments of Social Development and Health. The HIV/Aids and TB strategy will be reviewed as and when required	1 [one] (Number)	1 [one] (Number)	-	-	-	1	N	-	-	-
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Financial viability as expressed by the following ratio:  Debt Coverage	The ratio measures the ability to cover debt service payments with own revenue to aid in determining the financial viability of the municipality	25.5 [twenty five and a half] (Number)	24.8 [twenty four point eight] (Number)	-	-	-	24.8	Y	24.6	24	24

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S05	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Financial viability as expressed by the following ratio:  Cost Coverage	To calculate the ability to cover fixed cost with available cash to aid in determining the financial viability of the municipality	2.0 [two] (Number)	2.2 [two point two] (Number)	-	-	-	2.2	Y	2.4	2.6	2.8
S05	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Financial viability as expressed by the following ratio:  Outstanding Service Debtors to Revenue	To calculate the ratio of service debtor to service revenue to aid in determining the financial viability of the municipality	15.5 [fifteen and a half] (Percentage)	15 [fifteen] (Percentage)	-	-	-	15	Y	14	13.5	13
S05	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Review all following legislative budget implementation policies; 1. Budget 2. Cash, Liability and Investment Management 3. Credit Control 4. Funding and Reserves 5. Indigent and Social Rebate 6. Property Rates 7. Supply Chain Management 8. Tariff	Budget policies serve as the cornerstone of financial viability and ensure that the municipality remains an on-going concern.	8 [eight] (Number)	8 [eight] (Number)	-	-	-	8	Y	8	8	8
S05	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	The percentage of a municipality's capital budget actually spent on budgeted capital projects	Percentage reflecting year-to-date spend/total budget, less any contingent liabilities relating to the capital budget. The total budget is the Council-approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year-end.	100 [one hundred] (Percentage)	100 [one hundred] (Percentage)	7	28	53	100	Y	100	100	100

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SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Debtors payment level	The debtor's payment level directly relates to the municipalities capacity to collect amounts due in regards to rates, service and sundry charges and is fundamental to maintain positive cash flows and ensuring stability and long term financial viability.	93 [eighty] (Percentage)	94 [eighty] (Percentage)	-	-	-	94	Y	95	95	96
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	The number of single residential properties earning less than R2500 per month with access to free basic services. WATER	This indicator reflects the 100% social rebate granted in respect to the annual water availability fee charged to qualifying home owners of single residential properties.	1 370 [one thousand three hundred and seventy] (Number)	1 410 [one thousand four hundred and ten] (Number)	-	-	-	1 410	Y	1 430	1 440	1 450
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	The number of single residential properties earning less than R2500 per month with access to free basic services; SANITATION/SEWERAGE	This indicator reflects the 100% social rebate granted in respect to the annual sanitation fee charged to qualifying home owners of single residential properties.	1 370 [one thousand three hundred and seventy] (Number)	1 410 [one thousand four hundred and ten] (Number)	-	-	-	1 410	Y	1 430	1 440	1 450
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	The number of single residential properties earning less than R2500 per month with access to free basic services; SOLID WASTE/REFUSE	This indicator reflects the 100% social rebate granted in respect to the annual solid waste fee charged to qualifying home owners of single residential properties.	1 370 [one thousand three hundred and seventy] (Number)	1 410 [one thousand four hundred and ten] (Number)	-	-	-	1 410	Y	1 430	1 440	1 450

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SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	The number of single residential properties earning less than R2500 per month with access to free basic services; ELECTRICITY	This indicator relates to the Pre-Paid Electricity Tariff Electrification Housing Scheme (Limited to 20A) limited to 400kWh and first 50kWh free	8 100 [eight thousand one hundred] (Number)	8 350 [eight thousand three hundred and fifty] (Number)	-	-	-	8 350	Y	8 600	8 850	9 100
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Investigate Alternative Sources of Funding	Investigate the feasibility of appointing an external service provider to identify and source additional sources of funding for financing major capital projects and maintenance of assets and table a report to Council in this regard.	New Top Level Performance Indicator	1 [one] (Number)	-	-	-	1	N	-	-	-
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	12	Sound Financial Planning	Develop a Long Term Financial Plan	To improve financial management and long term financial planning - development of strategies to improve financial management and long term financial planning and develop strategies for financing capital projects and operational costs	New Top Level Performance Indicator	0 [zero] (Number)	-	-	-	-	N	-	1	-
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	13	Institutional capacity building	Implement an individual performance management system up to second line managers	Individual performance is about linking individual employee's objectives with the municipality's strategic objectives. The emphasis is on improvement, learning and development in order to achieve the overall vision of the municipality and to create a high performance workforce. This process will be rolled out to other levels within the municipality in line with available resources and capacity over the next few years.	100 [One hundred] (Percentage)	100 [One hundred] (Percentage)	25	50	75	100	Y	100	100	100

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SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	13	Institutional capacity building	Implement the Risk Management Strategy	To improve risk management - implementing the risk management strategy by 2014 and manage risks appropriately	New Top Level Performance Indicator	1 [one] (Number)	-	1	-	-	Y	1	1	1
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	13	Institutional capacity building	Review of the Organisational Structure	An organisational structure provides guidance to all employees by laying out the official reporting relationships that govern the workflow of the municipality.	1 [one] (Number)	1 [one] (Number)	-	-	1	-	Y	1	1	1
SO5	To ensure a municipality that is committed to an innovative approach, prudent investment of public funds, good governance, financial viability and optimal institutional transformation that accommodates diversity in service delivery	13	Institutional capacity building	Effective implementation of Disciplinary Procedures by commencing with all disciplinary actions within 90 days of management being informed of the transgression	Execution of disciplinary procedures in line with the South African Local Government Bargaining Council's (SALGBC) Disciplinary Procedure and Code Collective Agreement to commence within 90 days of management being informed.	New Top Level Performance Indicator	100 [one hundred] (Percentage)	100	100	100	100	Y	100	100	100
SO5	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	13	Responsive, accountable, effective and efficient municipal system	Review existing Information Technology Policy and submit to Council	On-going review of the IT policy is imperative to stay current with latest IT related developments and to inform employees what is required of them when using technology provided by the municipality.  It is critical to protect the municipality by having a policy to govern areas such as internet and email usage, security, backups, software and hardware inventory and data retention.	1 [one] (Number)	1 [one] (Number)	-	-	1	-	Y	1	1	1

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SO6	To develop progressive strategies to optimise the use of available human resources	14	Skills development and Education	Percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the approved employment equity plan	<p>The indicator measures the percentage of people from employment equity target groups employed in the three highest levels of (Municipal Manager, Directors and managers reporting to directors) management in compliance with the approved employment equity plan.</p> <p>Each directorate contributes to the corporate achievement of targets and goals by implementing its own objectives of quantitative and qualitative goal setting.</p> <p>The three highest levels are Top Management(MM and Directors); Managers reporting to Directors and Middle Management (Section Heads and Professionals)</p>	80 [eighty] (Percentage)	80 [eighty] (Percentage)	80	80	80	80	Y	80	80	80
SO6	To develop progressive strategies to optimise the use of available human resources	14	Skills development and Education	Percentage budget spent on implementation of workplace skills plan (WSP)	The workplace skills plan (WSP). Public Service employers in the national and provincial spheres of government are required in terms of Section 30 of the Skills Development Amendment Act to budget at least one percent [1%] of their payroll for the education and training of their employees. : Measured against training budget.	1 [one] (Percentage)	1 [one] (Percentage)	-	-	-	1	Y	1	1	1
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	15	Ward committees and communication	Completion of one Multi-purpose centre as a basis to operate Thusong programmes	Completion of one Multi-Purpose Centres in White Location.	New Top Level Performance Indicator	0 [zero] (Number)	-	-	-	-	N	-	3	-
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	15	Ward committees and communication	Facilitation of one Training session for all Ward Committees	To enhance the effectiveness of ward committees - Training of ward committees in municipal systems, Integrated Development Planning, performance processes and ward-based planning. By facilitating a training session per working ward committee.	New Top Level Performance Indicator	1 [one] (Number)	-	-	-	1	N	-	-	-
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	Develop a Law Enforcement Strategy and submit to Council	Develop a law enforcement strategy to improve law enforcement and policing regarding traffic and other violations.	New Top Level Performance Indicator	1 [one] (Number)	-	-	-	1	N	-	-	-



## DRAFT Top Level SDBIP/Institutional Scorecard Performance Indicators 2013/2014

SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2014 2015	2015 2016	2016 2017
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	Hold two Risk Management Committee (RMC) meetings per annum	The Risk Management Committee functions as a nexus where all risk related governance issues are investigated and resolved. It is an oversight committee appointment by the municipal manager to review and assess the effectiveness and control processes of risk management within the municipality and present the findings to assurance providers such as the Audit Committee, Internal Audit and the Auditor General.	2 [two] (Number)	2 [two] (Number)	-	1	-	1	Y	2	2	2
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	Project clean audit	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor-General in determining his opinion. An unqualified audit opinion refers to the position where the auditor, having completed his audit, has no reservation as to the fairness of presentation of financial statements and their conformity with General Recognised Accounting Practices. This is referred to as a 'clean opinion'. Alternatively, in relation to a qualified audit opinion, the auditor would issue this opinion in whole, or in part, over the financial statements if these are not prepared in accordance with General Recognised Accounting Practices, or if he could not audit one or more areas of the financial statements. Future audit opinions will cover the audit of predetermined objectives.	1 [one] (Number)	1 [one] (Number)	-	1	-	-	Y	1	1	1

## DRAFT Top Level SDBIP/Institutional Scorecard Performance Indicators 2013/2014

SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2014 2015	2015 2016	2016 2017
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	The Risk Based Internal Audit Plan and Quality Assurance Programme approved annually by Audit Committee	<p>The Risk Based Audit Plan (RBAP) is based on the risks identified within the municipality. The plan is approved by the Audit Committee and Council every three years and reviewed annually. The RBAP may be amended more frequently were required with approval from the Audit Committee and Council.</p> <p>The Internal Audit Quality Assurance and Improvement Program (QAIP) is designed to provide reasonable assurance to the various stakeholders of the Internal Audit activity that Internal Audit:</p> <p>(1) Performs its work in accordance with its Charter, which is consistent with The Institute of Internal Auditors International Standards for the Professional Practice of Internal Auditing (Standards), Definition of Internal Auditing and Code of Ethics;</p> <p>(2) Operates in an effective and efficient manner; and</p> <p>(3) Is perceived by stakeholders as adding value and improving Internal Audit's operations. To that end, Internal Audit's QAIP will cover all aspects of the Internal Audit activity (Standard 1300).</p>	2 [two] (Number)	2 [two] (Number)	-	1	1	-	Y	2	2	2
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	Implementation of a Resolution Management System by submitted quarterly reports to Council	To enhance the management of Council resolutions by providing quarterly reports to Council on the progress made in regards to their implementation.	New Top Level Performance Indicator	4 [four] (Number)	1	1	1	1	Y	4	4	4

## DRAFT Top Level SDBIP/Institutional Scorecard Performance Indicators 2013/2014

SO#	Strategic Objective	PR#	Priority	Key Performance Indicator	Indicator Definition	Annual Target 2012 2013	Annual Target 2013 2014	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Multi- Year	2014 2015	2015 2016	2016 2017
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	Six IT Steering Committee meetings per annum	<p>To improve the municipal capacity - Develop, implement systems to build institutional capacity and develop plan to integrate ICT systems</p> <ol style="list-style-type: none"> <li>1) To monitor the implementation of the IT Policy</li> <li>2) To receive reports on projects in IT and to agree changes in priorities and resources</li> <li>3) To monitor the service levels set for IT and achievement thereof</li> <li>4) To continuously monitor computing resource with respect to optimising and protecting its value through redeployment and/or renewal</li> <li>5) To consider emerging IT developments and assess the potential for their deployment</li> </ol>	<i>New Top Level Performance Indicator</i>	6 [six] (Number)	1	2	1	2	Y	6	6	6
SO7	To establish a common vision and create coherence in government's work by seeking close partnerships with citizenry.	16	Responsive, accountable, effective and efficient municipal system	Development of a draft Integrated Strategic Development Framework (ISDF) and table first draft to Council	To develop an Integrated Strategic Development Strategy - which integrates the review of the Human Settlement Plan, Economic Development Strategy, Environmental Management Plan, Spatial Development Framework and the Rural Development Strategy	<i>New Top Level Performance Indicator</i>	1 [one] (Number)	-	-	-	1	N	-	-	-

## Cashflow

Cashflow: July 2013 - September 2013

Directorate	Department	Dept No.	July			August			September			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	1 095 158	2 724 257	-	33 534	1 601 795	-	2 000	10 208 604	-	(13 403 964)
Vote 1 - Executive & Council	Municipal Manager	32	1 669 180	325 044	-	-	317 008	-	-	303 438	-	723 690
Vote 1 - Executive & Council	Communication	45	-	56 916	-	-	56 916	-	-	56 916	-	(170 748)
Vote 1 - Executive & Council	Organisational Performance	98	-	246 744	-	-	836 744	-	-	639 244	-	(1 722 732)
Vote 2 - Corporate Services	Director: Corporate	33	-	182 577	-	-	185 662	-	-	186 805	-	(555 044)
Vote 2 - Corporate Services	Property & Records Management	34	-	101 828	-	-	119 819	-	-	113 823	-	(335 470)
Vote 2 - Corporate Services	Human Resources	35	400 000	641 066	-	-	517 675	-	-	517 752	-	(1 276 493)
Vote 2 - Corporate Services	Legal Services	36	-	103 451	-	-	146 409	-	-	123 057	-	(372 917)
Vote 2 - Corporate Services	Committee Services	37	-	63 412	-	-	67 043	-	-	66 862	-	(197 317)
Vote 2 - Corporate Services	Public Participation	42	-	153 099	-	-	164 972	-	-	163 512	-	(481 583)
Vote 2 - Corporate Services	Estates	74	228 092	481 273	-	132 186	483 888	-	132 186	520 961	-	(993 658)
Vote 2 - Corporate Services	Administration	95	2 000	237 278	-	-	259 924	-	-	258 147	-	(753 349)
Vote 3 - Financial Services	Director: Finance	62	38 500	479 976	-	38 500	430 513	263 000	38 500	525 216	263 000	(1 846 205)
Vote 3 - Financial Services	Assessment Rates	63	152 992 008	837 915	-	199 008	837 915	-	199 008	837 915	-	150 876 279
Vote 3 - Financial Services	Expenditure: Payroll	64	-	75 508	-	-	104 544	-	-	87 963	-	(268 015)
Vote 3 - Financial Services	Meter Reading	65	-	123 518	-	-	151 014	-	-	142 586	-	(417 118)
Vote 3 - Financial Services	Information Technology	66	-	539 458	-	511	572 227	-	707	593 390	-	(1 703 857)
Vote 3 - Financial Services	Income	67	295 703	626 269	-	135 428	849 804	-	885 166	751 858	-	(911 634)
Vote 3 - Financial Services	Expenditure: Stores	68	-	66 516	-	-	89 559	-	-	76 655	-	(232 730)
Vote 3 - Financial Services	Expenditure	69	-	129 136	-	-	147 328	-	-	137 583	-	(414 047)
Vote 3 - Financial Services	Budget Office	70	247 020	505 756	-	247 020	922 719	-	214 800	390 152	-	(1 109 787)
Vote 3 - Financial Services	Expenditure: Procurement	97	-	91 529	-	-	90 628	-	-	84 141	-	(266 298)
Vote 5 - Planning & Development	Housing Administration	48	1 797 857	2 388 247	27 549	1 797 857	2 415 227	44 064	2 217 857	2 490 314	288 644	(1 840 474)
Vote 5 - Planning & Development	Housing Letting Schemes	49	1 163	-	-	1 151	27 613	-	1 223	-	-	(24 076)
Vote 5 - Planning & Development	Housing Selling Schemes	50	707	-	-	14 707	-	-	707	-	-	16 121
Vote 5 - Planning & Development	Integrated Development Planning	54	-	74 376	-	-	74 376	-	-	74 376	-	(223 128)
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	-	330 595	-	-	344 160	-	-	336 801	-	(1 011 556)
Vote 5 - Planning & Development	Environmental Management	83	-	99 061	-	-	101 751	-	-	105 704	-	(306 516)
Vote 5 - Planning & Development	Local Economic Development	84	104 163	259 245	-	104 163	259 245	-	104 163	259 245	-	(465 246)
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	164 696	433 000	-	164 164	431 908	-	163 995	428 684	-	(800 737)
Vote 6 - Community Services	Cemetery	39	21 364	83 330	-	16 135	111 878	-	23 492	111 168	-	(245 385)
Vote 6 - Community Services	Halls / Facilities	41	58 967	79 699	-	44 819	89 098	-	111 134	81 243	-	(35 120)
Vote 6 - Community Services	Public Toilets	47	-	70 570	-	-	84 537	-	-	78 806	-	(233 913)
Vote 6 - Community Services	Library	51	216 856	533 302	213 000	216 388	625 395	213 000	216 563	611 921	213 000	(1 759 811)
Vote 6 - Community Services	Director: Community	52	-	270 891	-	-	290 997	-	-	299 893	-	(861 781)
Vote 6 - Community Services	Parks & Recreation	53	82 423	883 216	-	82 458	912 718	-	82 423	749 080	-	(2 297 710)
Vote 6 - Community Services	Safety Fire Brigade Services	56	-	643 069	-	18 938	793 423	-	-	756 947	-	(2 174 501)
Vote 6 - Community Services	Safety Law Enforcement	57	-	446 647	-	-	466 361	-	-	446 870	-	(1 359 878)
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	284 375	152 092	-	278 969	216 639	-	274 132	177 787	-	290 958
Vote 6 - Community Services	Safety Traffic Department	59	1 020 849	613 234	-	1 008 097	673 145	-	1 005 286	665 197	-	1 082 656
Vote 6 - Community Services	Disaster Management And Social Services	55	-	58 115	-	-	58 115	-	-	58 115	-	(174 345)
Vote 6 - Community Services	Sport Fields	60	350	68 666	-	350	85 936	-	350	131 045	-	(284 597)
Vote 6 - Community Services	Swimming Pool	61	-	4 231	-	-	5 264	-	-	4 650	-	(14 145)
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	17 529 810	1 128 243	-	97 517	1 554 306	-	100 531	1 643 765	-	13 401 544
Vote 6 - Community Services	Transfer Station	73	-	45 115	-	-	85 368	-	-	91 003	-	(221 486)
Vote 6 - Community Services	Street Cleaning	79	-	295 093	-	-	317 718	-	-	276 544	-	(889 355)
Vote 6 - Community Services	Museum & Heritage Buildings	81	512	47 142	-	512	50 348	-	512	52 126	-	(148 080)

## Cashflow

Directorate	Department	Dept No.	July			August			September			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Sewerage Sanitation Services	91	54 957	104 082	-	53 712	144 664	-	53 751	146 047	-	(232 373)
Vote 7 - Electrical Services	Street Lighting	75	5 083	73 895	-	5 083	34 206	-	5 083	24 537	-	(117 389)
Vote 7 - Electrical Services	Electricity Distribution	76	23 246 954	2 837 374	679 559	14 910 015	22 805 774	290 055	14 827 947	23 434 956	1 049 800	1 887 398
Vote 7 - Electrical Services	Electricity Administration	77	-	187 580	-	-	176 309	-	-	272 529	-	(636 418)
Vote 7 - Electrical Services	Workshop & Depot	94	-	291 955	-	-	352 107	-	-	341 929	-	(985 991)
Vote 8 - Technical Services	Civic Buildings	40	-	303 940	-	-	375 938	-	-	325 673	-	(1 005 551)
Vote 8 - Technical Services	Director: Technical Services	80	55 321	732 781	36 582	417	810 213	36 582	108 091	782 743	36 582	(2 271 654)
Vote 8 - Technical Services	Rds, S/Wtr, Drainage: Main Roads	86	-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical Services	Rds, S/Wtr, Drainage: Stormwater	87	-	160 069	-	-	457 910	-	-	307 544	-	(925 523)
Vote 8 - Technical Services	Rds, S/Wtr, Drainage: Streets	88	711 972	1 627 120	177 994	711 972	1 766 669	177 994	711 972	1 951 895	177 994	(3 743 750)
Vote 8 - Technical Services	Sewerage Purification Services	89	12 439 550	518 175	-	49 627	575 029	-	61 577	1 403 413	-	10 054 137
Vote 8 - Technical Services	Sewerage Reticulation Services	90	-	232 540	-	-	289 719	-	-	390 512	-	(912 771)
Vote 8 - Technical Services	Water Purification Works	92	-	979 376	-	-	1 030 955	733 500	-	2 300 762	-	(5 044 593)
Vote 8 - Technical Services	Water Reticulation	93	16 681 932	1 227 748	117 079	3 415 280	1 387 055	117 079	3 020 330	1 504 266	117 079	18 647 236
KEDA	KEDA	99	-	10 789	-	-	10 789	-	-	10 789	-	(32 367)
			231 447 522	27 087 129	1 251 763	23 778 518	49 246 969	1 875 274	24 563 486	59 915 459	2 146 099	138 266 833

## Cashflow

Cashflow: October 2013 - December 2013

Directorate	Department	Dept. No.	October			November			December			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	70 466	1 150 495	432 500	698 955	1 122 573	438 494	2 000	1 147 930	432 500	(3 953 071)
Vote 1 - Executive & Council	Municipal Manager	32	-	311 874	-	-	388 101	9 990	1 335 320	303 185	-	322 170
Vote 1 - Executive & Council	Communication	45	-	56 916	-	-	56 916	-	-	56 916	-	(170 748)
Vote 1 - Executive & Council	Organisational Performance	98	-	414 244	-	-	478 724	-	-	414 244	-	(1 307 212)
Vote 2 - Corporate Services	Director: Corporate	33	-	187 522	-	-	227 118	-	-	235 869	26 640	(677 149)
Vote 2 - Corporate Services	Property & Records Management	34	-	110 856	-	-	188 773	-	-	113 866	-	(413 495)
Vote 2 - Corporate Services	Human Resources	35	-	499 953	-	-	676 240	-	-	523 889	-	(1 700 082)
Vote 2 - Corporate Services	Legal Services	36	-	100 487	-	-	116 815	-	-	94 032	-	(311 334)
Vote 2 - Corporate Services	Committee Services	37	-	63 992	-	-	102 303	-	-	45 754	-	(212 049)
Vote 2 - Corporate Services	Public Participation	42	-	158 941	-	-	228 747	-	-	180 247	-	(567 935)
Vote 2 - Corporate Services	Estates	74	158 484	757 008	-	158 484	994 648	-	158 484	(349 400)	-	(926 804)
Vote 2 - Corporate Services	Administration	95	-	243 116	-	-	296 677	-	-	247 196	-	(786 989)
Vote 3 - Financial Services	Director: Finance	62	38 500	537 265	263 000	38 500	520 569	285 311	38 500	695 463	-	(2 186 108)
Vote 3 - Financial Services	Assessment Rates	63	199 008	837 915	-	199 008	837 915	-	199 008	837 915	-	(1 916 721)
Vote 3 - Financial Services	Expenditure: Payroll	64	-	79 137	-	-	141 762	-	-	77 496	-	(298 395)
Vote 3 - Financial Services	Meter Reading	65	-	137 383	-	-	237 330	-	-	140 745	-	(515 458)
Vote 3 - Financial Services	Information Technology	66	157	618 338	-	353	598 951	-	177	557 204	189 810	(1 963 616)
Vote 3 - Financial Services	Income	67	140 632	759 724	-	140 752	1 104 709	-	1 209 921	874 804	-	(1 247 932)
Vote 3 - Financial Services	Expenditure: Stores	68	-	77 901	-	-	111 775	-	-	80 211	-	(269 887)
Vote 3 - Financial Services	Expenditure	69	-	140 473	-	-	215 544	-	-	138 574	-	(494 591)
Vote 3 - Financial Services	Budget Office	70	42 960	737 942	-	42 960	877 452	-	99 460	640 029	-	(2 070 043)
Vote 3 - Financial Services	Expenditure: Procurement	97	-	187 308	-	-	153 380	-	-	95 513	-	(436 201)
Vote 5 - Planning & Development	Housing Administration	48	2 217 857	2 396 162	2 070 627	2 217 857	2 533 812	1 528 514	2 551 517	2 462 469	1 199 328	(5 203 681)
Vote 5 - Planning & Development	Housing Letting Schemes	49	1 223	3 812	-	1 260	-	-	1 260	246	-	(315)
Vote 5 - Planning & Development	Housing Selling Schemes	50	707	-	-	707	-	-	707	-	-	2 121
Vote 5 - Planning & Development	Integrated Development Planning	54	-	74 376	-	-	115 926	-	-	74 376	-	(264 678)
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	-	337 071	-	-	366 666	16 650	-	409 370	-	(1 129 757)
Vote 5 - Planning & Development	Environmental Management	83	-	109 452	-	-	167 287	-	-	113 756	-	(390 495)
Vote 5 - Planning & Development	Local Economic Development	84	104 163	259 245	-	104 163	335 645	-	104 163	259 245	-	(541 646)
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	167 808	510 544	-	164 455	625 525	-	164 011	542 168	-	(1 181 963)
Vote 6 - Community Services	Cemetery	39	16 941	104 531	-	17 531	163 549	-	24 016	108 108	-	(317 700)
Vote 6 - Community Services	Halls / Facilities	41	90 136	82 300	-	92 798	126 192	-	789 151	110 508	-	653 085
Vote 6 - Community Services	Public Toilets	47	-	74 795	-	-	111 548	50 000	-	158 597	50 000	(444 940)
Vote 6 - Community Services	Library	51	217 162	584 046	213 000	386 362	852 906	213 000	391 383	609 664	213 000	(1 690 709)
Vote 6 - Community Services	Director: Community	52	-	293 030	-	-	343 776	109 224	-	289 146	-	(1 035 176)
Vote 6 - Community Services	Parks & Recreation	53	82 611	973 097	-	82 423	1 265 783	-	82 702	883 084	-	(2 874 228)
Vote 6 - Community Services	Safety Fire Brigade Services	56	13 625	666 256	-	-	913 336	-	4 236	743 099	-	(2 304 830)
Vote 6 - Community Services	Safety Law Enforcement	57	-	454 765	-	-	589 892	-	-	852 091	-	(1 896 748)
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	316 916	184 664	-	281 326	268 656	-	242 179	156 206	-	230 895
Vote 6 - Community Services	Safety Traffic Department	59	1 008 986	626 246	-	1 009 881	769 494	1 300 000	1 019 231	659 292	-	(316 934)
Vote 6 - Community Services	Disaster Management And Social Services	55	-	58 115	-	-	58 115	-	-	58 115	-	(174 345)
Vote 6 - Community Services	Sport Fields	60	350	90 503	83 300	350	189 399	83 300	350	154 220	83 300	(682 972)
Vote 6 - Community Services	Swimming Pool	61	-	4 550	-	-	4 573	-	-	4 550	-	(13 673)
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	120 132	1 476 342	-	105 523	1 964 062	-	2 501 076	1 385 564	-	(2 099 237)

## Cashflow

Directorate	Department	Dept. No.	October			November			December			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Transfer Station	73	-	108 108	-	-	134 453	-	-	122 875	-	(365 436)
Vote 6 - Community Services	Street Cleaning	79	-	278 140	-	-	480 899	-	-	358 979	-	(1 118 018)
Vote 6 - Community Services	Museum & Heritage Buildings	81	512	48 830	-	512	63 463	-	512	40 881	-	(151 638)
Vote 6 - Community Services	Sewerage Sanitation Services	91	54 781	123 599	-	53 770	180 010	-	53 829	125 809	-	(267 038)
Vote 7 - Electrical Services	Street Lighting	75	5 083	52 385	-	5 083	21 973	-	5 083	60 208	-	(119 317)
Vote 7 - Electrical Services	Electricity Distribution	76	14 646 464	11 568 463	1 233 801	14 629 954	11 860 539	1 881 624	18 773 650	14 017 868	300 407	7 187 366
Vote 7 - Electrical Services	Electricity Administration	77	-	220 623	-	-	297 942	5 994	-	373 871	-	(898 430)
Vote 7 - Electrical Services	Workshop & Depot	94	-	360 412	-	-	433 744	-	-	277 635	-	(1 071 791)
Vote 8 - Technical Services	Civic Buildings	40	-	338 887	-	-	488 334	-	-	345 015	-	(1 172 236)
Vote 8 - Technical Services	Director: Technical Services	80	58 895	748 846	36 582	54 258	1 122 668	120 831	1 770	762 608	36 582	(2 713 194)
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	-	115 886	-	-	178 044	-	-	185 931	-	(479 861)
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	711 972	1 685 003	353 310	711 972	2 263 631	1 112 498	913 692	2 201 361	265 678	(5 543 845)
Vote 8 - Technical Services	Sewerage Purification Services	89	47 247	574 848	-	41 105	700 543	-	1 867 219	933 740	-	(253 560)
Vote 8 - Technical Services	Sewerage Reticulation Services	90	-	322 290	-	-	443 476	-	-	546 723	-	(1 312 489)
Vote 8 - Technical Services	Water Purification Works	92	-	1 279 383	-	-	2 344 490	733 500	-	1 217 817	-	(5 575 190)
Vote 8 - Technical Services	Water Reticulation	93	2 351 314	1 336 541	117 079	2 822 209	1 805 038	117 079	4 929 425	1 915 054	117 079	4 695 078
KEDA	KEDA	99	-	10 789	-	-	18 589	-	-	10 789	-	(40 167)
			22 885 092	36 705 725	4 803 199	24 062 511	44 281 000	8 006 009	37 464 032	40 682 720	2 914 324	(52 981 342)



## Cashflow

Cashflow: January 2014-March 2014

Directorate	Department	Dept No.	January			February			March			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	70 466	1 056 575	432 500	767 421	1 131 641	5 994	2 000	1 112 025	500 000	(3 398 848)
Vote 1 - Executive & Council	Municipal Manager	32	-	315 758	-	-	300 888	9 990	1 001 500	314 617	-	60 247
Vote 1 - Executive & Council	Communication	45	-	56 916	-	-	56 916	-	-	56 916	-	(170 748)
Vote 1 - Executive & Council	Organisational Performance	98	-	414 244	-	-	414 244	-	-	414 244	-	(1 242 732)
Vote 2 - Corporate Services	Director: Corporate	33	-	177 801	-	-	179 770	-	-	185 723	26 640	(569 934)
Vote 2 - Corporate Services	Property & Records Management	34	-	198 594	-	-	120 298	-	-	117 362	-	(436 254)
Vote 2 - Corporate Services	Human Resources	35	-	562 563	-	-	568 706	-	-	502 624	-	(1 633 893)
Vote 2 - Corporate Services	Legal Services	36	-	157 401	-	-	129 194	-	-	123 674	-	(410 269)
Vote 2 - Corporate Services	Committee Services	37	-	43 883	-	-	61 363	-	-	43 584	-	(148 830)
Vote 2 - Corporate Services	Public Participation	42	-	170 069	-	-	170 999	-	-	178 592	-	(519 660)
Vote 2 - Corporate Services	Estates	74	262 830	485 233	-	188 161	730 648	-	188 161	480 648	-	(1 057 377)
Vote 2 - Corporate Services	Administration	95	-	279 311	-	-	264 177	-	-	246 067	-	(789 555)
Vote 3 - Financial Services	Director: Finance	62	38 500	520 170	-	38 500	515 395	22 311	38 500	532 391	-	(1 474 767)
Vote 3 - Financial Services	Assessment Rates	63	199 008	837 915	-	199 008	837 915	-	199 008	837 915	-	(1 916 721)
Vote 3 - Financial Services	Expenditure: Payroll	64	-	82 025	-	-	80 041	-	-	98 501	-	(260 567)
Vote 3 - Financial Services	Meter Reading	65	-	144 473	-	-	151 866	-	-	142 617	-	(438 956)
Vote 3 - Financial Services	Information Technology	66	353	646 054	-	530	497 930	189 810	-	539 670	-	(1 872 581)
Vote 3 - Financial Services	Income	67	840 899	727 107	-	845 230	720 013	-	866 976	702 637	-	403 348
Vote 3 - Financial Services	Expenditure: Stores	68	-	82 815	-	-	83 398	-	-	73 984	-	(240 197)
Vote 3 - Financial Services	Expenditure	69	-	141 129	-	-	149 298	-	-	149 370	-	(439 797)
Vote 3 - Financial Services	Budget Office	70	42 960	278 355	-	42 960	667 867	-	133 360	988 601	-	(1 715 543)
Vote 3 - Financial Services	Expenditure: Procurement	97	-	103 975	-	-	99 224	-	-	99 393	-	(302 592)
Vote 5 - Planning & Development	Housing Administration	48	3 868 343	2 042 410	1 939 000	5 763 363	2 028 067	561 400	6 984 163	4 459 801	1 761 417	3 823 774
Vote 5 - Planning & Development	Housing Letting Schemes	49	1 260	32 455	-	1 260	41	-	1 260	298 074	-	(326 790)
Vote 5 - Planning & Development	Housing Selling Schemes	50	707	-	-	707	-	-	707	-	-	2 121
Vote 5 - Planning & Development	Integrated Development Planning	54	-	74 376	-	-	74 376	-	-	74 376	-	(223 128)
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	-	345 033	-	-	335 909	16 650	-	332 532	-	(1 030 124)
Vote 5 - Planning & Development	Environmental Management	83	-	133 840	-	-	135 894	-	-	46 870	-	(316 604)
Vote 5 - Planning & Development	Local Economic Development	84	104 163	259 245	-	104 163	259 245	-	104 163	259 245	-	(465 246)
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	164 770	442 139	-	164 337	471 684	-	163 715	552 785	-	(973 786)
Vote 6 - Community Services	Cemetery	39	17 535	121 069	-	10 043	111 940	-	16 432	114 804	-	(303 803)
Vote 6 - Community Services	Halls / Facilities	41	438 932	123 115	877 250	446 118	76 897	877 250	1 149 866	73 431	877 250	(870 277)
Vote 6 - Community Services	Public Toilets	47	-	126 226	50 000	-	77 568	50 000	-	68 191	50 000	(421 985)
Vote 6 - Community Services	Library	51	387 330	719 682	213 000	732 531	718 438	213 000	728 209	626 439	361 750	(1 004 239)
Vote 6 - Community Services	Director: Community	52	-	306 691	-	-	295 932	-	-	285 279	109 224	(997 126)
Vote 6 - Community Services	Parks & Recreation	53	82 423	807 410	-	82 423	729 912	-	82 423	838 213	-	(2 128 266)
Vote 6 - Community Services	Safety Fire Brigade Services	56	9 273	742 142	800 000	7 513	721 081	-	9 251	737 301	-	(2 974 487)
Vote 6 - Community Services	Safety Law Enforcement	57	-	749 535	-	-	438 353	-	-	432 170	-	(1 620 058)
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	332 683	214 081	-	319 008	152 816	-	315 685	150 667	-	449 812
Vote 6 - Community Services	Safety Traffic Department	59	1 019 240	738 904	-	1 049 316	628 353	-	1 062 972	643 017	-	1 121 254
Vote 6 - Community Services	Disaster Management And Social Services	55	-	58 115	-	-	58 115	-	-	58 115	-	(174 345)
Vote 6 - Community Services	Sport Fields	60	350	68 196	83 300	350	64 393	83 300	350	57 058	83 500	(438 697)
Vote 6 - Community Services	Swimming Pool	61	-	5 086	-	-	4 615	-	-	4 630	-	(14 331)
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	113 324	1 621 933	-	109 259	1 792 733	-	2 184 000	1 494 397	-	(2 502 480)
Vote 6 - Community Services	Transfer Station	73	-	94 412	-	-	92 575	-	-	58 201	-	(245 188)
Vote 6 - Community Services	Street Cleaning	79	-	396 546	-	-	319 034	-	-	290 499	-	(1 006 079)
Vote 6 - Community Services	Museum & Heritage Buildings	81	2 692	122 848	-	812	51 664	-	1 204	45 134	-	(214 938)

## Cashflow

Directorate	Department	Dept No.	January			February			March			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Sewerage Sanitation Services	91	57 009	196 584	-	55 826	158 469	-	55 869	166 697	-	(353 046)
Vote 7 - Electrical Services	Street Lighting	75	5 083	25 685	-	5 083	21 631	-	5 083	32 164	-	(64 231)
Vote 7 - Electrical Services	Electricity Distribution	76	15 370 998	13 975 127	668 456	15 768 544	12 234 372	1 488 220	18 149 582	13 911 476	193 900	6 817 573
Vote 7 - Electrical Services	Electricity Administration	77	-	208 134	-	-	207 487	5 994	-	336 433	-	(758 048)
Vote 7 - Electrical Services	Workshop & Depot	94	-	351 569	-	-	409 914	-	-	711 630	-	(1 473 113)
Vote 8 - Technical Services	Civic Buildings	40	-	369 982	-	-	355 290	-	-	318 295	-	(1 043 567)
Vote 8 - Technical Services	Director: Technical Services	80	160 000	707 964	36 582	417	740 909	120 831	136 594	1 207 082	36 582	(2 552 939)
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	-	-	-	-	-	-	-	-	-	-
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	-	135 628	-	-	131 454	-	-	140 914	-	(407 996)
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	711 972	1 895 204	177 994	711 972	2 451 633	177 994	711 972	5 090 137	177 994	(7 835 040)
Vote 8 - Technical Services	Sewerage Purification Services	89	39 705	911 121	-	51 625	542 111	-	1 627 351	1 501 317	-	(1 235 868)
Vote 8 - Technical Services	Sewerage Reticulation Services	90	-	286 549	-	-	273 931	100 000	-	247 817	-	(908 297)
Vote 8 - Technical Services	Water Purification Works	92	-	2 856 204	2 880 721	409 702	1 734 398	707 451	681 700	2 875 117	822 836	(10 785 325)
Vote 8 - Technical Services	Water Reticulation	93	4 119 475	1 476 332	117 079	3 564 819	1 482 426	336 129	5 330 855	1 385 250	774 229	7 443 704
KEDA	KEDA	99	-	10 789	-	-	10 789	-	-	10 789	-	(32 367)
			28 462 283	41 234 727	8 275 882	31 441 001	38 326 240	4 966 324	41 932 911	47 877 502	5 775 322	(44 619 802)

## Cashflow

Cashflow: April 2014-June 2014

Directorate	Department	Dept No.	April			May			June			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 1 - Executive & Council	Council General Expenses	31	2 000	1 161 130	500 000	2 000	1 169 872	506 012	186 000	1 980 963	500 000	(5 627 977)
Vote 1 - Executive & Council	Municipal Manager	32	-	407 379	-	-	309 342	10 020	-	471 806	-	(1 198 547)
Vote 1 - Executive & Council	Communication	45	-	56 916	-	-	56 916	-	-	56 924	-	(170 756)
Vote 1 - Executive & Council	Organisational Performance	98	-	414 244	-	-	414 244	-	-	824 346	-	(1 652 834)
Vote 2 - Corporate Services	Director: Corporate	33	-	195 560	-	-	184 685	26 720	-	225 198	-	(632 163)
Vote 2 - Corporate Services	Property & Records Management	34	-	117 362	-	-	115 715	-	-	143 484	-	(376 561)
Vote 2 - Corporate Services	Human Resources	35	-	868 819	-	-	499 264	-	-	398 789	-	(1 766 872)
Vote 2 - Corporate Services	Legal Services	36	-	107 314	-	-	131 699	-	-	378 947	-	(617 960)
Vote 2 - Corporate Services	Committee Services	37	-	48 684	-	-	53 623	-	-	52 167	-	(154 474)
Vote 2 - Corporate Services	Public Participation	42	-	179 442	-	-	185 563	-	-	184 727	-	(549 732)
Vote 2 - Corporate Services	Estates	74	188 161	481 273	-	188 161	480 648	-	804 250	509 872	-	(291 221)
Vote 2 - Corporate Services	Administration	95	-	266 572	-	-	258 467	-	-	617 258	-	(1 142 297)
Vote 3 - Financial Services	Director: Finance	62	38 500	651 898	-	207 900	566 309	247 378	297 100	618 915	225 000	(1 766 000)
Vote 3 - Financial Services	Assessment Rates	63	199 008	837 915	-	199 008	837 915	-	200 052	841 935	-	(1 919 697)
Vote 3 - Financial Services	Expenditure: Payroll	64	-	81 221	-	-	102 297	-	-	91 925	-	(275 443)
Vote 3 - Financial Services	Meter Reading	65	-	144 014	-	-	141 711	-	-	137 893	-	(423 618)
Vote 3 - Financial Services	Information Technology	66	-	1 104 014	-	681	535 452	190 380	531	1 039 342	5 000	(2 872 976)
Vote 3 - Financial Services	Income	67	832 789	737 258	-	847 828	742 952	-	2 528 676	756 845	-	1 972 238
Vote 3 - Financial Services	Expenditure: Stores	68	-	76 569	-	-	88 066	-	23 000	94 811	-	(236 446)
Vote 3 - Financial Services	Expenditure	69	-	141 040	-	-	148 692	-	-	148 913	-	(438 645)
Vote 3 - Financial Services	Budget Office	70	42 960	1 237 749	-	42 960	1 218 906	-	100 580	1 033 552	-	(3 303 707)
Vote 3 - Financial Services	Expenditure: Procurement	97	-	100 821	-	-	99 398	-	-	150 150	-	(350 369)
Vote 5 - Planning & Development	Housing Administration	48	5 763 363	4 676 780	1 769 817	7 657 893	4 695 033	1 769 821	3 607 333	5 070 918	1 489 819	(2 443 599)
Vote 5 - Planning & Development	Housing Letting Schemes	49	1 260	295 943	-	1 260	8 896	-	1 260	3 920	-	(304 979)
Vote 5 - Planning & Development	Housing Selling Schemes	50	707	-	-	707	-	-	703	-	-	2 117
Vote 5 - Planning & Development	Integrated Development Planning	54	-	74 376	-	-	74 376	-	-	74 394	-	(223 146)
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	-	335 531	-	-	344 108	16 700	-	577 254	-	(1 273 593)
Vote 5 - Planning & Development	Environmental Management	83	-	116 413	-	-	117 136	-	-	133 926	4 117 000	(4 484 475)
Vote 5 - Planning & Development	Local Economic Development	84	104 163	259 245	-	104 163	259 245	-	104 207	259 355	-	(465 312)
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	164 438	548 758	-	163 757	579 200	-	165 614	560 305	-	(1 194 454)
Vote 6 - Community Services	Cemetery	39	12 789	118 765	-	16 441	154 569	-	18 221	151 139	-	(377 022)
Vote 6 - Community Services	Halls / Facilities	41	1 139 633	71 791	877 250	86 301	81 982	800 000	86 745	161 904	800 000	(1 480 248)
Vote 6 - Community Services	Public Toilets	47	-	66 603	-	-	92 238	-	-	158 851	-	(317 692)
Vote 6 - Community Services	Library	51	386 614	709 990	361 750	222 196	672 189	1 246 750	455 506	661 138	1 315 750	(3 903 251)
Vote 6 - Community Services	Director: Community	52	-	314 726	-	-	293 637	109 552	-	337 592	-	(1 055 507)
Vote 6 - Community Services	Parks & Recreation	53	82 885	839 277	-	90 566	846 241	-	90 640	1 823 879	-	(3 245 306)
Vote 6 - Community Services	Safety Fire Brigade Services	56	14 073	721 867	-	-	725 087	-	13 091	826 042	-	(2 245 832)
Vote 6 - Community Services	Safety Law Enforcement	57	-	481 619	-	-	562 718	-	-	471 299	-	(1 515 636)
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	304 715	159 655	-	335 693	163 677	-	317 719	173 860	-	460 935
Vote 6 - Community Services	Safety Traffic Department	59	1 003 224	743 087	-	88 054	641 876	-	1 122 864	718 095	-	111 084
Vote 6 - Community Services	Disaster Management And Social Services	55	-	58 115	-	-	58 115	-	-	58 135	-	(174 365)
Vote 6 - Community Services	Sport Fields	60	350	114 465	-	350	57 374	-	350	135 125	-	(305 914)
Vote 6 - Community Services	Swimming Pool	61	-	4 630	-	-	4 630	-	-	4 631	-	(13 891)
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	102 823	1 682 091	-	100 070	1 503 307	-	98 235	2 011 267	-	(4 895 537)
Vote 6 - Community Services	Transfer Station	73	-	102 222	-	-	101 600	-	-	222 468	-	(426 290)
Vote 6 - Community Services	Street Cleaning	79	-	296 932	-	-	329 499	-	-	268 367	-	(894 798)
Vote 6 - Community Services	Museum & Heritage Buildings	81	1 018	39 382	-	995	65 767	-	507	45 875	-	(148 504)

## Cashflow

Directorate	Department	Dept No.	April			May			June			Quarterly (Deficit) Surplus
			Operational		Capital	Operational		Capital	Operational		Capital	
			Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	Revenue	Expenditure	Expenditure	
Vote 6 - Community Services	Sewerage Sanitation Services	91	54 457	172 087	-	54 187	153 381	-	54 452	9 951	-	(172 323)
Vote 7 - Electrical Services	Street Lighting	75	5 083	66 292	-	5 083	60 760	-	444 087	79 664	-	247 537
Vote 7 - Electrical Services	Electricity Distribution	76	15 329 692	12 821 673	325 600	14 689 314	12 393 064	1 243 949	19 568 386	23 958 784	6 582 629	(7 738 307)
Vote 7 - Electrical Services	Electricity Administration	77	-	159 764	-	-	194 021	6 012	-	361 857	-	(721 654)
Vote 7 - Electrical Services	Workshop & Depot	94	-	765 794	-	-	939 308	-	-	1 173 913	-	(2 879 015)
Vote 8 - Technical Services	Civic Buildings	40	-	315 115	-	-	316 843	-	-	381 048	-	(1 013 006)
Vote 8 - Technical Services	Director: Technical Services	80	80 189	785 690	36 582	54 258	682 917	121 084	76 790	2 272 169	36 598	(3 723 803)
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	-	-	-	-	-	-	221 000	221 000	-	-
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	-	136 471	-	-	131 524	-	-	202 855	200 000	(670 850)
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	711 972	2 606 975	177 994	711 972	2 224 753	477 994	6 160 588	2 919 379	3 056 562	(3 879 125)
Vote 8 - Technical Services	Sewerage Purification Services	89	38 615	598 704	-	50 088	596 049	-	53 751	767 560	800 000	(2 619 859)
Vote 8 - Technical Services	Sewerage Reticulation Services	90	-	175 342	-	-	286 936	-	-	410 465	200 000	(1 072 743)
Vote 8 - Technical Services	Water Purification Works	92	681 700	1 723 769	542 060	681 700	1 412 886	488 971	5 316 198	1 681 523	907 961	(77 572)
Vote 8 - Technical Services	Water Reticulation	93	3 839 639	1 213 560	1 869 479	2 787 927	1 233 013	1 431 379	6 050 435	1 801 067	555 231	4 574 272
KEDA	KEDA	99	-	10 789	-	-	10 789	-	-	10 791	-	(32 369)
			31 126 820	43 801 482	6 460 532	29 391 513	41 410 480	8 692 722	48 168 871	61 920 527	20 791 550	(74 390 089)

## Cashflow

## Cash Flow Total

Directorate	Department	Dept No.	Total		
			Operational		Capital
			Revenue	Expenditure	Expenditure
Vote 1 - Executive & Council	Council General Expenses	31	2 932 000	25 567 860	3 748 000
Vote 1 - Executive & Council	Municipal Manager	32	4 006 000	4 068 440	30 000
Vote 1 - Executive & Council	Communication	45	-	683 000	-
Vote 1 - Executive & Council	Organisational Performance	98	-	5 925 510	-
Vote 2 - Corporate Services	Director: Corporate	33	-	2 354 290	80 000
Vote 2 - Corporate Services	Property & Records Management	34	-	1 561 780	-
Vote 2 - Corporate Services	Human Resources	35	400 000	6 777 340	-
Vote 2 - Corporate Services	Legal Services	36	-	1 712 480	-
Vote 2 - Corporate Services	Committee Services	37	-	712 670	-
Vote 2 - Corporate Services	Public Participation	42	-	2 118 910	-
Vote 2 - Corporate Services	Estates	74	2 787 640	6 056 700	-
Vote 2 - Corporate Services	Administration	95	2 000	3 474 190	-
Vote 3 - Financial Services	Director: Finance	62	890 000	6 594 080	1 569 000
Vote 3 - Financial Services	Assessment Rates	63	155 182 140	10 059 000	-
Vote 3 - Financial Services	Expenditure: Payroll	64	-	1 102 420	-
Vote 3 - Financial Services	Meter Reading	65	-	1 795 150	-
Vote 3 - Financial Services	Information Technology	66	4 000	7 842 030	575 000
Vote 3 - Financial Services	Income	67	9 570 000	9 353 980	-
Vote 3 - Financial Services	Expenditure: Stores	68	23 000	1 002 260	-
Vote 3 - Financial Services	Expenditure	69	-	1 787 080	-
Vote 3 - Financial Services	Budget Office	70	1 300 000	9 499 080	-
Vote 3 - Financial Services	Expenditure: Procurement	97	-	1 355 460	-
Vote 5 - Planning & Development	Housing Administration	48	46 445 260	37 659 240	14 450 000
Vote 5 - Planning & Development	Housing Letting Schemes	49	14 840	671 000	-
Vote 5 - Planning & Development	Housing Selling Schemes	50	22 480	-	-
Vote 5 - Planning & Development	Integrated Development Planning	54	-	934 080	-
Vote 5 - Planning & Development	Director: Planning & I.H.S	78	-	4 395 030	50 000
Vote 5 - Planning & Development	Environmental Management	83	-	1 381 090	4 117 000
Vote 5 - Planning & Development	Local Economic Development	84	1 250 000	3 187 450	-
Vote 5 - Planning & Development	Planning & Dev Town Planning	85	1 975 760	6 126 700	-
Vote 6 - Community Services	Cemetery	39	210 940	1 454 850	-
Vote 6 - Community Services	Halls / Facilities	41	4 534 600	1 158 160	5 109 000
Vote 6 - Community Services	Public Toilets	47	-	1 168 530	250 000
Vote 6 - Community Services	Library	51	4 557 100	7 925 110	4 990 000
Vote 6 - Community Services	Director: Community	52	-	3 621 590	328 000
Vote 6 - Community Services	Parks & Recreation	53	1 006 400	11 551 910	-
Vote 6 - Community Services	Safety Fire Brigade Services	56	90 000	8 989 650	800 000
Vote 6 - Community Services	Safety Law Enforcement	57	-	6 392 320	-
Vote 6 - Community Services	Safety Vehicle Lic. & Testing	58	3 603 400	2 170 800	-
Vote 6 - Community Services	Safety Traffic Department	59	11 418 000	8 119 940	1 300 000
Vote 6 - Community Services	Disaster Management And Social Services	55	-	697 400	-
Vote 6 - Community Services	Sport Fields	60	4 200	1 216 380	500 000
Vote 6 - Community Services	Swimming Pool	61	-	56 040	-
Vote 6 - Community Services	Cleansing Refuse Removal Serv.	72	23 162 300	19 258 010	-
Vote 6 - Community Services	Transfer Station	73	-	1 258 400	-
Vote 6 - Community Services	Street Cleaning	79	-	3 908 250	-
Vote 6 - Community Services	Museum & Heritage Buildings	81	10 300	673 460	-

## Cashflow

Directorate	Department	Dept No.	Total		
			Operational		Capital
			Revenue	Expenditure	Expenditure
Vote 6 - Community Services	Sewerage Sanitation Services	91	656 600	1 681 380	-
Vote 7 - Electrical Services	Street Lighting	75	500 000	553 400	-
Vote 7 - Electrical Services	Electricity Distribution	76	199 911 500	175 819 470	15 938 000
Vote 7 - Electrical Services	Electricity Administration	77	-	2 996 550	18 000
Vote 7 - Electrical Services	Workshop & Depot	94	-	6 409 910	-
Vote 8 - Technical Services	Civic Buildings	40	-	4 234 360	-
Vote 8 - Technical Services	Director: Technical Services	80	787 000	11 356 590	692 000
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Main Roads	86	221 000	221 000	-
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Stormwater	87	-	2 284 230	200 000
Vote 8 - Technical Services	Rds,S/Wtr,Drainage:Streets	88	14 194 000	28 683 760	6 512 000
Vote 8 - Technical Services	Sewerage Purification Services	89	16 367 460	9 622 610	800 000
Vote 8 - Technical Services	Sewerage Reticulation Services	90	-	3 906 300	300 000
Vote 8 - Technical Services	Water Purification Works	92	7 771 000	21 436 680	7 817 000
Vote 8 - Technical Services	Water Reticulation	93	58 913 640	17 767 350	5 786 000
KEDA	KEDA	99	-	137 270	-
			574 724 560	532 489 960	75 959 000

## Capital

### Capital

Detailed capital projects as well as the projected monthly cash flows: Projected Capital Expenditure 2013/2014 Regulation 19(c)

Category	Department	Forecast 2012/2013	Annual Budget	Months Budget												Total	Future Budget Year	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		+ 1	+ 2
Refurbish/upgrade mun bldgs (Loan)	Council General Expenses	465	1 730				433	433	433	433						1 730		
Program Office Equipment	Council General Expenses	21	18					6			6			6		18	20	22
Refurbish toilets at taxi rank (Begun 2011/12)	Council General Expenses	100																
Ward10 CBD Tourism Infrastructure	Council General Expenses		50									13	13	13	13	50	50	
Ward10 Costa Sarda Upgrade	Council General Expenses																150	
Ward10 Bridge at end of Queen Street	Council General Expenses		150									38	38	38	38	150		
Playpark (concrete benches)	Council General Expenses	80																
Pedestrian & speedbumps (Melkhout Street)	Council General Expenses	40																
Sports Field	Council General Expenses	90																
Ward1 Tourism Infrastr- Cola/Myoli Beach Area	Council General Expenses		200									50	50	50	50	200	200	
Sedge Library Handrails	Council General Expenses	15																
Ablutions at Karatara Cemetery	Council General Expenses	50																
Fire Fighting Gear	Council General Expenses	25																
Play Park Welsynsdorp	Council General Expenses	80																
Speed bumps	Council General Expenses	55																
Ward 2 Community Hall (Rotary)	Council General Expenses	45																
Ward2 Tourism Infrastructure	Council General Expenses		100									25	25	25	25	100		
Ward2 Karatara Swim Pool Pump	Council General Expenses		100									25	25	25	25	100		
Ward2 Braai Facilities at Old Jetty	Council General Expenses																100	
Ward2 Additional Facilities to Karatara comm centre	Council General Expenses																100	
Paving Chris Hani to Chris Hani	Council General Expenses	200																
Guard Rails (Roll over 11/12)	Council General Expenses	10																
Ward3 Establishment of a playpark-Nekkies	Council General Expenses		50									13	13	13	13	50		
Ward3 Upgrade of Damsebos Sportsfield	Council General Expenses		150									38	38	38	38	150	200	
Guard Rails	Council General Expenses	48																
Stand Pipes	Council General Expenses	2																
Ward 4 Paving	Council General Expenses	50																
Ward4 Clear Spruit in Upper Old Place	Council General Expenses																100	
Ward4 LI Paving- Concordia road	Council General Expenses		200									50	50	50	50	200	100	
Ward 5 Playpark	Council General Expenses	60																
Walkway (Brenton Beach)	Council General Expenses	90																
Public Toilets	Council General Expenses	65																
Ward5 Upgrade braai spots and playpark Buffalo Bay	Council General Expenses		50									13	13	13	13	50	100	
Ward5 Brenton Walkway	Council General Expenses		60									15	15	15	15	60	100	
Ward5 Install 3 External Toilets-Rheenendal	Council General Expenses		90									23	23	23	23	90		
Guard Rails (R/Over 11/12)	Council General Expenses	20																
Ward6 Upgrade Playparks	Council General Expenses																100	
Ward6 Prepare HlalaniTip-site for sportsfield	Council General Expenses																100	
Ward6 Upgrade Intersections	Council General Expenses		200									50	50	50	50	200		
Bridge at Bongani	Council General Expenses	200																
Guard Rails (R/Over 11/12)	Council General Expenses	5																
Ward7 LI Sidewalk Paving	Council General Expenses		150									38	38	38	38	150		
Ward7 Establishment of a playpark	Council General Expenses		50									13	13	13	13	50		
Ward7 High Mast Lighting	Council General Expenses																200	
Guard Rails (R/Over 11/12)	Council General Expenses	10																



## Capital

Category	Department	Forecast 2012 2013	Annual Budget	Months Budget												Total	Future Budget Year	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		+ 1	+ 2
Pave road intersection	Council General Expenses	150																
Ward8 Repl Temp school with sportsfield	Council General Expenses																200	
Ward8 Footpath to Primary School	Council General Expenses		200									50	50	50	50	200		
Walkway (Agner & Seeperd)	Council General Expenses	250																
Ward9 View sites at The Heads	Council General Expenses		100									25	25	25	25	100		
Ward9 Street Lighting- Cathy Park	Council General Expenses		100									25	25	25	25	100	100	
Ward9 Upgrade Greenhole & Cahy Park(cash funded)	Council General Expenses																100	
Program Office Furniture	Municipal Manager	41	30					10			10			10		30	25	30
Program Office Furniture	Director: Corporate	24	80						27			27		27		80	28	31
MIG183223 MPC Rheenendal(Ln)	Halls / Facilities		600											300	300	600	250	
MIG203385 MPC Smutsville(Ln)	Halls / Facilities		400											200	200	400		
MIG203387 MPC White Location(Ln)	Halls / Facilities		600											300	300	600		
MIG203385 MPC Smutsville	Halls / Facilities	132	2 281							570	570	570	570			2 281	1 754	1 316
MIG203387 MPC White Location	Halls / Facilities	132	175							44	44	44	44			175	1 316	1 053
MIG183223 MPC Rheenendal	Halls / Facilities	132	1 053							263	263	263	263			1 053	877	1 053
Brenton-on-sea - Upgr ablution fac(Ln)	Public Toilets																	250
Buffalo Bay- Upgr ablution fac(Ln)	Public Toilets		250					50	50	50	50	50				250		
Knysna Vis2002(Ln) (Infra)(IHHS)	Housing Administration	700																
Elec Infill Connections(Own)	Housing Administration	438	450	28	44	24	28	67	12			62	62	62	62	450		
Knysna Vision 2002 (Infr) (IHHS)	Housing Administration	12 281	14 000			265	2 043	1 461	1 187	1 939	561	1 700	1 708	1 708	1 428	14 000	9 333	10 500
Electric Infill Erven (INEP)	Housing Administration	1 754																
Housing Support Centre & Fire Station	Housing Administration	131																
MIG148628(Ln):Ext Town Library	Library		1 770											885	885	1 770		
MIG148628(Prov) Lib Furniture	Library		69												69	69		
MIG148628 Ext Town Library	Library	684	1 195	149	149	149	149	149	149	149	149					1 195		
MIG208562 Ext Town Library (Escalation)	Library		509	64	64	64	64	64	64	64	64					509		
MIG148628 (Prov) Town Library CA&S	Library		1 447									362	362	362	362	1 447		
Upgrade Damsebos sportfield	Director: Community	226																
Program Small Plant	Director: Community	174	190					63				63		63		190	210	227
Program Tools & Equipment	Director: Community	70	90					30				30		30		90	100	108
Program Office Furniture	Director: Community	99	48					16				16		16		48	55	59
Equipment Play park Sedgefield	Parks & Recreation	152																
Refurbish Parks Restroom	Parks & Recreation	1 085																
Repl Tractor-CX15016(Own-Cash)	Parks & Recreation																350	
Repl Tractor-CX13741(Own-Cash)	Parks & Recreation																350	
Repl LDV- CX21535(Own-Cash)	Parks & Recreation																350	
Repl Tractor-CX34739(Own-Cash)	Parks & Recreation																350	
Repl Tractor-CX24232(Own-Cash)	Parks & Recreation																350	
Repl Wtr TankTruck-CX1210(Ln)	Safety Fire Brigade Services		800							800						800		
Repl 4X4 - CX27910(Own-Ln)	Safety Fire Brigade Services																700	
Repl Veh Sedan- CX44676(Ln)	Safety Traffic Department		260					260								260		
Repl Veh Sedan- CX44677(Ln)	Safety Traffic Department		260					260								260		
Repl Veh Sedan- CX44678(Ln)	Safety Traffic Department		260					260								260		
Repl Veh Sedan - CX27294	Safety Traffic Department		260					260								260		
Repl Veh Sedan - CX44675	Safety Traffic Department		260					260								260		
MIG:000 Upgr Public Sports Field	Sport Fields																877	439
CBI:Flenters Sport Field (Cash)	Sport Fields	520																
CBI:Concordia Sportsfield (Cash)	Sport Fields	120																
Damsebos - Upgr existing sportsfield	Sport Fields		250				42	42	42	42	42	42				250		

## Capital

Category	Department	Forecast 2012 2013	Annual Budget	Months Budget												Total	Future Budget Year	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		+ 1	+ 2
Hornlee Upgrade existing sportsfield	Sport Fields		250				42	42	42	42	42	42				250	400	
Repl leaking roofs Finance building	Director: Finance		450											225	225	450		
Upgrade first floor Finance	Director: Finance	450	1 052		263	263	263	263								1 052		
Program Office Furniture	Director: Finance	52	67					22			22			22		67	70	76
MIG0000 Broadband IT Hardware	Information Technology		5												5	5		
Website Redevelopment(Intangible Asset)	Information Technology	30																
Program Computer Equipment	Information Technology	526	570						190		190			190		570	590	637
Repl Refuse Truck-CX17319(Ln)	Cleansing Refuse Removal Serv.																800	
Veh Repl: CX3803(Compactor truck)	Cleansing Refuse Removal Serv.	1 669																
Replace LDV-CX10320(Own-Cash)	Cleansing Refuse Removal Serv.																240	
Replace LDV-CX26963(Own-Cash)	Cleansing Refuse Removal Serv.																240	
Concordia Sawmill Site - reticulated	Electricity Distribution	1 200	550				123	7	9					411	0	550		
Prepaid Conversions	Electricity Distribution		1 500			150	150	150	150	150	150	150	150	150	150	1 500	500	500
10MVA Incomer Transformer Sedgfield - Additional	Electricity Distribution	1 760																
Veh Repl: CX10156 Crane	Electricity Distribution	1 035																
20/25MVA 66/11KV Transformer Intake Substation	Electricity Distribution	678																
Knysna Xolweni Substation (Own-Loan)	Electricity Distribution	660																
MIG207642 N&NE Str Lights(own)	Electricity Distribution		600		200	200	200									600	100	
Replace Vehicle- CX18825(Ln)	Electricity Distribution		550				550									550		
Asset replacements & refurbishments	Electricity Distribution	4 955	3 196		90		210	47		17					2 831	3 196	4 000	4 500
Brenton-on-Sea-LV Cables(CRR)	Electricity Distribution		1 500			300		525			525			150		1 500		
Clyde Str-S/Circuit Break(CRR)	Electricity Distribution		500			100		175			175			50		500		
CBD North- Elec MV Upgrade(CRR)	Electricity Distribution		1 500			300		525			525			150		1 500		
Knysna Xolweni Substation(INEP)	Electricity Distribution	2 632	5 263	680				339	141	501					3 602	5 263	3 509	4 386
MIG207642 N&NE Str Lights	Electricity Distribution	1 316	439									44	176	220		439	1 667	439
Veh Repl: CX7364 LDV	Electricity Distribution	241																
Street Lights(Grey,Main, W/Front)	Electricity Distribution	100																
Program Small Plant	Electricity Distribution	170	190					63			63			63		190	210	227
Program Tools & Equipment	Electricity Distribution	135	150					50			50			50		150	165	178
Erf216/59 Uitzicht Transformer	Electricity Distribution	60																
Program Office Furniture	Electricity Administration	15	18					6			6			6		18	20	22
Program Small Plant	Director: Planning & I.H.S	20	25					8			8			8		25	30	32
Program Office Furniture	Director: Planning & I.H.S	20	25					8			8			8		25	30	32
Program Tools & Equipment	Director: Technical Services	318	205					68			68			68		205	220	238
Program Office Furniture	Director: Technical Services	40	48					16			16			16		48	55	59
Dune Re-Establishment (Own-Cash)	Environmental Management		400												400	400		
Dune Re-Establishment (PPP)	Environmental Management		3 717												3 717	3 717		
MIG:000 Rehab CBD Stormwater	Rds,S/Wtr,Drainage:Stormwater																11	289
MIG:0000 Rehab CBD Stormwater sys	Rds,S/Wtr,Drainage:Stormwater		200												200	200	200	
Welbedacht Road (Own LOAN)	Rds,S/Wtr,Drainage:Streets	168																
CBI:Hornlee Intersections	Rds,S/Wtr,Drainage:Streets	490																
Veh Repl - CX1741(Own-Loan)	Rds,S/Wtr,Drainage:Streets		650					650								650		
Veh Repl - CX9186(Own-Loan)	Rds,S/Wtr,Drainage:Streets																750	
Rehab Seawalls&Shores(L/I & B/B)Phase1	Rds,S/Wtr,Drainage:Streets	500	200					22							178	200		
MIG195749 LI SWalks CBD inc Gordon&Main(Ln)	Rds,S/Wtr,Drainage:Streets		200											100	100	200	120	
MIG195749 LI SWalks Hornlee(Ln)	Rds,S/Wtr,Drainage:Streets		200											100	100	200		
PTF - SedgeTaxi Rank (Own-Cash)	Rds,S/Wtr,Drainage:Streets	100																
PTF - Transport Facilities (Grant)	Rds,S/Wtr,Drainage:Streets	458																
N2-Nekkies Traffic Circle (T&PW)	Rds,S/Wtr,Drainage:Streets		2 400												2 400	2 400	7 227	

## Capital

Category	Department	Forecast 2012 2013	Annual Budget	Months Budget												Total	Future Budget Year	
				Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		+ 1	+ 2
MIG164160 Smutsville LI S/walks	Rds,S/Wtr,Drainage:Streets		526				175	263	88							526		
EPWP: Sedgfield dune rehabilitation	Rds,S/Wtr,Drainage:Streets	344																
Sedge Rank (PTI grant) - R/Over R498k	Rds,S/Wtr,Drainage:Streets	596																
EPWP: Rehabilitate Seawalls	Rds,S/Wtr,Drainage:Streets	526																
MIG195749 LI S/Walks Greater Knysna Ph III	Rds,S/Wtr,Drainage:Streets	132															1 754	1 246
MIG164160 LI S/Walks SD+KR- CBD (Clinic Walkway)-Sedgf	Rds,S/Wtr,Drainage:Streets		658	55	55	55	55	55	55	55	55	55	55	55	55	658		
MIG195749 LI S/Walks Concordia	Rds,S/Wtr,Drainage:Streets		263	22	22	22	22	22	22	22	22	22	22	22	22	263		
MIG195749 LI S/Walks CBD inc Gordon&Main	Rds,S/Wtr,Drainage:Streets		439	37	37	37	37	37	37	37	37	37	37	37	37	439		
MIG195749 LI S/Walks Hornlee	Rds,S/Wtr,Drainage:Streets		263	22	22	22	22	22	22	22	22	22	22	22	22	263		
MIG195749 LI S/Walks Concordia & b/w RMHoogte and Hornlee	Rds,S/Wtr,Drainage:Streets		702	58	58	58	58	58	58	58	58	58	58	58	59	702		
MIG164160 Smutsv L/Int S/Walks	Rds,S/Wtr,Drainage:Streets		200											100	100	200		
Veh Repl - CX35482 (Own-Cash)	Rds,S/Wtr,Drainage:Streets																240	
MIG164160 LI S/Walks SD+KR(own)- CBD(Clinic walkway)-Sedgf	Rds,S/Wtr,Drainage:Streets		250	21	21	21	21	21	21	21	21	21	21	21	21	250	150	
MIG195749 LI S/Walks Concordia road(own)	Rds,S/Wtr,Drainage:Streets																250	
MIG178845(Ln) Ext Knysna WWTW	Sewerage Purification Services	1 200																
MIG205704(Ln) WWTW Escalation	Sewerage Purification Services	6 000																
MIG178845 Ext Knysna WWTW	Sewerage Purification Services	6 450																
MIG205704 WWTW Escalation	Sewerage Purification Services	3 216																
MIG0000 Prov Intgr Waste Treatment plant	Sewerage Purification Services																877	4 386
MIG0000 Prov Intgr Waste Treatment Plant	Sewerage Purification Services		300												300	300	300	
MIG:0000 New WWTW Feas Invest (Own)	Sewerage Purification Services		300												300	300	300	
MIG:0000 Rehab Sewers in CBD	Sewerage Purification Services		200												200	200	200	
Concordia Sawmill Site - reticulated	Sewerage Reticulation Services	900	200								100				100	200		
MIG:Sedge - Ext to Sewer Reticulation	Sewerage Reticulation Services																2 632	2 631
Veh Repl: CX1909 LDV	Sewerage Reticulation Services	178																
MIG:0000 Sedge - Ext to Sewer Ret(Own)	Sewerage Reticulation Services		100												100	100	100	
MIG196405(Ln):Charlesford P/Scheme	Water Purification Works																	4 000
MIG195773(Ln):Karatara River Weir	Water Purification Works	350	1 000							127					873	1 000		
MIG183220(Ln):Rheen New Water	Water Purification Works																2 500	
MIG196404 Raise Akloofdam Wall	Water Purification Works	250																
MIG196403 Knysna River Dam	Water Purification Works	88	174							59		115				174	263	438
MIG196405 Charlesford P/Scheme	Water Purification Works	88	2 193							2 193						2 193	440	218
MIG195773 Karatara River Weir	Water Purification Works	4 427	351								26	27	88	176	35	351		
MIG183226 Rheenen New Water Aug	Water Purification Works	650	2 632							501	681	681	454	313		2 632	1 797	876
MIG149009 Ancillary Sedge WTW (Cloud 9 pipeline)	Water Purification Works		1 467		734			734								1 467	1 754	
Veh Repl: CX4144 LDV	Water Purification Works	174																
New Vehicle LDV Bakkie	Water Purification Works	185																
NEW MOTORBIKE	Water Purification Works	15																
Concordia Sawmill Site - reticulated	Water Reticulation	200																
Water ret:Repl & Refurbishment(Ln)	Water Reticulation		830	69	69	69	69	69	69	69	69	69	69	69	69	830	830	840
MIG203923(Ln):N&NE Bulk Water Ph	Water Reticulation		575	48	48	48	48	48	48	48	48	48	48	48	48	575	2 500	1 300
MIG203923 N & NE Bulk Water Phase III	Water Reticulation	2 964	4 381								219	657	1 752	1 314	438	4 381	3 948	6 577
Veh Repl: CX22012 LDV	Water Reticulation	178																
Asset replacements & refurbishments	Water Reticulation	100																
<b>Total</b>		<b>70 130</b>	<b>75 959</b>	<b>1 252</b>	<b>1 875</b>	<b>2 146</b>	<b>4 803</b>	<b>8 006</b>	<b>2 914</b>	<b>8 276</b>	<b>4 966</b>	<b>5 775</b>	<b>6 461</b>	<b>8 693</b>	<b>20 792</b>	<b>75 959</b>	<b>61 284</b>	<b>49 215</b>

## Revenue

### Revenue by Source

Accrued monthly revenue summarised by source (Rates, Services, Interest, etc.) and expenditure by type (Employee Related Costs, Bulk Purchases, Other, etc.): Projected Revenue and Operating Expenditure 2012/2013 Regulation 19(b)

Category	Previous Year Actual	Months												Total	Future Budget Year	
		Budget													+ 1	+ 2
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun			
Property Rates	143 695	152 775	(18)	(18)	(18)	(18)	(18)	(18)	(18)	(18)	(18)	(18)	(18)	152 574	161 841	171 813
Property rates - penalties	2 557	217	217	217	217	217	217	217	217	217	217	217	218	2 608	2 726	2 862
Service Charges - Electricity	178 007	18 912	14 665	14 595	14 437	14 416	15 599	15 161	13 781	14 848	14 593	13 956	17 449	182 411	195 069	208 610
Service Charges - Water	43 113	13 856	3 143	2 724	2 193	2 654	2 720	3 997	3 036	3 011	3 208	2 312	2 635	45 492	47 732	50 082
Service Charges - Sanitation	10 001	10 008	56	56	55	56	54	57	56	57	55	55	55	10 619	11 378	12 193
Service Charges - Refuse	13 590	14 231	5	6	4	5	4	4	5	2	5	6	6	14 281	14 975	15 703
Service Charges - Other	3 219	312	270	311	266	276	281	270	276	297	281	281	271	3 393	3 563	3 793
Rental of Facilities	4 598	332	259	321	327	329	326	431	364	357	359	363	978	4 745	5 027	5 255
Interest Earned - External Investments	7 701	105	105	809	105	105	1 161	809	809	809	809	809	1 870	8 309	9 934	11 436
Interest Earned - Outstanding Debtors	4 034	300	304	291	316	301	296	257	264	248	256	152	207	3 192	3 281	3 374
Fines	7 091	1 017	1 011	989	1 016	1 013	1 005	1 011	1 020	1 066	1 006	90	1 125	11 369	11 912	13 458
Licences & Permits	1 798	136	131	136	155	140	108	190	180	192	172	190	171	1 902	1 993	2 090
Agency Services	1 691	148	148	138	162	141	134	143	139	123	133	145	146	1 700	1 709	1 718
Transfers recognised - operational	83 345	17 806	2 758	2 834	2 613	3 374	13 443	2 265	4 485	14 129	3 800	7 238	7 133	81 877	73 911	88 628
Transfers recognised - Capital	39 478	127	127	547	547	717	1 621	3 168	6 310	6 137	5 796	3 173	14 617	42 885	40 036	35 847
Other Revenue	3 469	854	284	296	179	24	202	190	204	144	145	111	817	3 449	3 475	3 481
Contributions recognised - capital		310	310	310	310	310	310	310	310	310	310	310	310	3 717		
Gains on Disposal of Assets	186	2	2	2	2	2	2	2	2	2	2	2	178	200	250	300
Sub Total Revenue	547 573	231 448	23 779	24 563	22 885	24 063	37 464	28 462	31 441	41 933	31 127	29 392	48 169	574 725	588 811	630 642

## Expenditure

### Expenditure by Type

Category	Previous Year Actual	Months												Total	Future Budget Year	
		Budget													+ 1	+ 2
		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun			
Employee Related Costs	157 900	11 916	13 247	21 156	12 450	19 209	12 965	12 885	12 893	12 672	13 208	13 254	12 932	168 789	181 603	192 385
Remuneration of Councillors	6 078	500	500	500	500	500	500	533	619	545	545	545	562	6 348	6 747	7 158
Debt Impairment	20 220	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 370	2 382	28 454	24 492	22 354
Depreciation & Asset Impairment	21 910	1 973	1 972	1 972	1 972	1 971	1 971	1 971	1 971	1 970	1 970	1 970	1 971	23 655	22 670	22 413
Finance Charges	16 309			3 612			4 718			3 612			5 112	17 055	18 171	21 286
Bulk Purchases	119 175	98	19 622	18 479	8 331	8 636	8 255	10 160	8 890	8 890	8 890	8 890	17 860	127 000	137 160	148 132
Other Materials	15 085	664	883	1 468	1 044	2 208	704	3 172	1 140	895	1 579	827	1 361	15 946	16 890	17 883
Contracted Services	15 288	812	1 270	1 774	1 864	1 390	2 515	1 706	1 939	1 567	1 489	1 242	2 883	20 452	21 707	23 015
Transfers & Grants	5 507	458	944	519	435	402	385	445	384	413	409	469	380	5 642	5 644	5 727
Other	96 614	6 822	6 832	6 160	5 829	5 311	5 458	5 726	5 119	8 533	8 726	8 183	11 738	84 437	70 564	75 810
Other (R&M)	28 812	1 475	1 607	1 906	1 911	2 283	841	2 266	3 000	6 409	4 615	3 660	4 739	34 713	36 997	39 179
Interdepartmental																
Internal Charges																
Sub Total Expenditure	502 898	27 087	49 247	59 915	36 706	44 281	40 683	41 235	38 326	47 878	43 801	41 410	61 921	532 490	542 644	575 342